

Cedars

Creative, Productive, Joyous Lives



THE CEDARS OF MARIN

COMBINED FINANCIAL STATEMENTS

For the Years Ended
September 30, 2021 and 2020

With Independent Auditors' Report Thereon

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INDEPENDENT AUDITORS' REPORT

The Board of Directors The Cedars of Marin

We have audited the accompanying combined financial statements of The Cedars of Marin (a California nonprofit organization) which comprise the combined statements of financial position as of September 30, 2021 and 2020 and the related combined statements of activities and changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the combined financial statements.

Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of The Cedars of Marin as of September 30, 2021 and 2020 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Danville, California
January 27, 2022**

Regalia & Associates

THE CEDARS OF MARIN

Combined Statements of Financial Position

September 30, 2021 and 2020

ASSETS

	September 30	
	2021	2020
<i>Current assets:</i>		
Cash and cash equivalents	\$ 1,649,369	\$ 2,263,677
Restricted cash	381,202	526,718
Accounts receivable, net of doubtful allowance of \$2,020 and \$11,386, respectively	959,504	1,079,483
Grants and donations receivable (short-term portion)	54,852	1,010,000
Prepaid expenses	256,935	253,768
Total current assets	3,301,862	5,133,646
<i>Noncurrent assets:</i>		
Investments	14,211,328	8,789,820
Grants and donations receivable (long-term portion)	-	9,070
Other assets	14,226	14,226
Property and equipment, net	11,778,386	11,438,679
	\$ 29,305,802	\$ 25,385,441

LIABILITIES AND NET ASSETS

<i>Current liabilities:</i>		
Accounts payable	\$ 205,847	\$ 302,232
Accrued payroll, payroll taxes and related liabilities	515,547	412,120
Accrued compensated absences	298,197	263,287
Other accrued expenses	70,150	196,438
Deferred revenue	-	112,996
Refundable advances	-	1,416,665
Indebtedness - short term portion	64,385	60,833
Total current liabilities	1,154,126	2,764,571
<i>Long-term liabilities:</i>		
Retirement obligation	336,841	384,453
Indebtedness - long term portion	1,792,911	1,870,170
Total long-term liabilities	2,129,752	2,254,623
Total liabilities	3,283,878	5,019,194
<i>Net Assets:</i>		
Net assets without donor restrictions	20,563,335	14,963,962
Net assets with donor restrictions	5,458,589	5,402,285
Total net assets	26,021,924	20,366,247
	\$ 29,305,802	\$ 25,385,441

THE CEDARS OF MARIN

Combined Statements of Activities and Changes in Net Assets

For the Years Ended September 30, 2021 and 2020

	Year Ended September 30, 2021			Year Ended September 30, 2020		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Support:						
Residential rentals and day program income	\$ 10,183,894	\$ -	\$ 10,183,894	\$ 9,982,890	\$ -	\$ 9,982,890
Contributed income, including grants, donations and special events	2,933,881	310,491	3,244,372	896,294	313,286	1,209,580
Community endowment fund distributions	112,996	-	112,996	118,634	-	118,634
Change in present value of long-term receivables	-	42,857	42,857	-	95,262	95,262
Interest and dividend income	58,275	105,549	163,824	107,180	91,350	198,530
Realized and unrealized gains (losses) on investments	913,239	1,012,017	1,925,256	(199,349)	291,051	91,702
Realized gain-sale of real estate	1,702,446	-	1,702,446	-	-	-
Other	10,623	-	10,623	73,886	-	73,886
Satisfaction of restrictions	1,414,610	(1,414,610)	-	600,180	(600,180)	-
Total revenue and support	17,329,964	56,304	17,386,268	11,579,715	190,769	11,770,484
Expenses:						
Program services	9,959,327	-	9,959,327	9,516,338	-	9,516,338
Management and general	1,310,716	-	1,310,716	1,242,892	-	1,242,892
Fundraising	460,548	-	460,548	429,954	-	429,954
Total expenses	11,730,591	-	11,730,591	11,189,184	-	11,189,184
Increase(decrease) in net assets	5,599,373	56,304	5,655,677	390,531	190,769	581,300
Net assets at beginning of year	14,963,962	5,402,285	20,366,247	14,573,431	5,211,516	19,784,947
Net assets at end of year	\$ 20,563,335	\$ 5,458,589	\$ 26,021,924	\$ 14,963,962	\$ 5,402,285	\$ 20,366,247

THE CEDARS OF MARIN

Combined Statements of Cash Flows
For the Years Ended September 30, 2021 and 2020

	Year Ended September 30	
	2021	2020
<i>Operating activities:</i>		
Increase in net assets	\$ 5,655,677	\$ 581,300
Adjustments to reconcile to cash provided by (used for) operating activities:		
Depreciation	592,395	592,379
Change in present value of long-term receivables	(42,857)	(95,262)
Change in allowance for doubtful accounts	(9,366)	6,976
Unrealized (gains) losses from investments	(1,810,680)	(91,188)
Changes in:		
Accounts receivable	129,345	(438,232)
Grants and donations receivable	1,007,075	963,311
Prepaid expenses	(3,167)	(58,537)
Other assets	-	923
Accounts payable	(96,385)	47,454
Accrued payroll, payroll taxes and related liabilities	103,427	103,824
Accrued compensated absences	34,910	67,018
Other accrued expenses	(126,288)	86,426
Deferred revenue	(112,996)	112,996
Refundable advances	(1,416,665)	1,416,665
Retirement obligation	(47,612)	(90,105)
Net cash provided by operating activities	<u>3,856,813</u>	<u>3,199,167</u>
<i>Investing activities:</i>		
Acquisition of investments	(3,610,828)	(1,097,768)
Acquisition of property and equipment	(932,102)	(523,149)
Net cash used for investing activities	<u>(4,542,930)</u>	<u>(1,620,917)</u>
<i>Financing activities:</i>		
Principal payments on indebtedness	(73,707)	(74,540)
Net cash used for financing activities	<u>(73,707)</u>	<u>(74,540)</u>
Net increase (decrease) in cash and cash equivalents and restricted cash	(759,824)	1,503,710
Cash and cash equivalents and restricted cash at beginning of year	2,790,395	1,286,685
Cash and cash equivalents and restricted cash at end of year	<u>\$ 2,030,571</u>	<u>\$ 2,790,395</u>
<i>Additional cash flow information:</i>		
State registration taxes paid	\$ 225	\$ 225
Interest paid	<u>\$ 53,199</u>	<u>\$ 85,161</u>

Combined Statement of Functional Expenses

For the Year Ended September 30, 2021

(With Comparative Totals for the Year Ended September 30, 2020)

	Year Ended September 30, 2021			2021 Total	2020 Total
	Program Services	Management and General	Fundraising		
Human Resource Expenses:					
Salaries and wages	\$ 6,441,360	\$ 786,079	\$ 297,347	\$ 7,524,786	\$ 7,075,718
Payroll taxes and benefits	626,416	134,769	33,239	794,424	675,607
Group hospital and medical/dental insurance	595,933	51,066	32,073	679,072	678,784
Worker compensation insurance	152,938	2,205	2,012	157,155	140,503
Other employee benefits	1,062	2,479	-	3,541	-
Total human resource expenses	7,817,709	976,598	364,671	9,158,978	8,570,612
Other Expenses:					
Automobile and travel	70,554	621	2	71,177	96,852
Computer consultant	56,610	54,029	3,480	114,119	102,211
Computer - other	49,465	11,389	1,859	62,713	77,737
Consultants	39,577	35,035	7,600	82,212	57,394
Cost of goods sold	27,464	-	-	27,464	21,616
Depreciation	546,390	45,611	394	592,395	592,379
Equipment rentals and repairs	5,294	2,943	3,353	11,590	12,779
Food and recreation	339,580	1,143	3,101	343,824	340,436
Garbage and utilities	198,396	8,428	3,270	210,094	191,682
Household and small equipment	21,824	-	-	21,824	20,672
Insurance	146,031	22,603	1,029	169,663	136,898
Interest	34,454	18,745	-	53,199	60,752
Investment fees and bank charges	1,390	18,364	8,418	28,172	15,379
Legal and accounting	26,521	28,292	-	54,813	61,476
Maintenance, janitorial, gardening	35,151	8,481	-	43,632	147,201
Office and postage	30,051	7,288	6,602	43,941	39,926
Outside services	-	3,783	-	3,783	-
Printing	4,644	470	22,767	27,881	30,078
Property taxes, licenses and fees	65,892	-	-	65,892	62,126
Rent and storage	172,005	26,105	18,250	216,360	135,163
Security	3,117	-	-	3,117	5,699
Staff training	12,426	8,284	1,879	22,589	11,586
Supplies and minor equipment	105,042	3,497	267	108,806	176,705
Telephone, cable and internet	137,779	23,454	13,243	174,476	161,195
Miscellaneous	11,961	5,553	363	17,877	60,630
Total other expenses	2,141,618	334,118	95,877	2,571,613	2,618,572
Total expenses	\$ 9,959,327	\$ 1,310,716	\$ 460,548	\$ 11,730,591	\$ 11,189,184

THE CEDARS OF MARIN

Combined Statement of Functional Expenses

For the Year Ended September 30, 2020

(With Comparative Totals for the Year Ended September 30, 2019)

	Year Ended September 30, 2020			2020 Total	2019 Total
	Program Services	Management and General	Fundraising		
Human Resource Expenses:					
Salaries and wages	\$ 6,071,928	\$ 733,723	\$ 270,067	\$ 7,075,718	\$ 6,332,126
Payroll taxes and benefits	544,954	96,276	34,377	675,607	618,714
Group hospital and medical/dental insurance	589,966	57,284	31,534	678,784	757,062
Worker compensation insurance	135,382	3,195	1,926	140,503	71,096
Other employee benefits	-	-	-	-	61,759
Total human resource expenses	7,342,230	890,478	337,904	8,570,612	7,840,757
Other Expenses:					
Automobile and travel	94,762	1,574	516	96,852	142,458
Computer consultant	29,969	72,242	-	102,211	92,463
Computer - other	57,337	15,777	4,623	77,737	78,391
Consultants	42,390	4,449	10,555	57,394	78,380
Cost of goods sold	21,616	-	-	21,616	40,981
Depreciation	540,921	51,458	-	592,379	584,739
Equipment rentals and repairs	7,099	4,869	811	12,779	30,023
Food and recreation	338,224	-	2,212	340,436	363,885
Garbage and utilities	181,146	7,751	2,785	191,682	183,459
Household and small equipment	20,647	25	-	20,672	20,646
Insurance	118,275	17,829	794	136,898	114,325
Interest	38,362	22,390	-	60,752	85,161
Investment fees and bank charges	-	15,379	-	15,379	30,270
Legal and accounting	33,719	27,757	-	61,476	64,448
Maintenance, janitorial, gardening	138,612	8,589	-	147,201	79,967
Office and postage	30,541	6,599	2,786	39,926	38,875
Outside services	-	-	-	-	2,510
Printing	3,586	1,411	25,081	30,078	87,060
Property taxes, licenses and fees	62,126	-	-	62,126	55,368
Rent and storage	92,637	22,801	19,725	135,163	175,274
Security	2,233	3,466	-	5,699	2,426
Staff training	7,045	2,678	1,863	11,586	26,746
Supplies and minor equipment	176,110	-	595	176,705	146,354
Telephone, cable and internet	112,464	37,042	11,689	161,195	121,790
Miscellaneous	42,115	10,500	8,015	60,630	63,699
Total other expenses	2,191,936	334,586	92,050	2,618,572	2,709,698
Total expenses	\$ 9,534,166	\$ 1,225,064	\$ 429,954	\$ 11,189,184	\$ 10,550,455

Notes to Combined Financial Statements
September 30, 2021 and 2020

1. Organization and Summary of Significant Accounting Policies

Organization - The Cedars of Marin (“the Corporation”) is a California nonprofit public benefit corporation organized in 1919 and incorporated in 1965. The Corporation’s main campus residential facility is located in the town of Ross, California. The Corporation maintains nine group homes and runs three-day program sites in Marin County. The Corporation’s primary purpose is to provide residential and program services for adults with developmental disabilities located in Marin County, California so that they can live creative joyous productive lives.

Combined Financial Statements - The Corporation is related to three separate nonprofit public benefit corporations: (1) Marin Handicapped Housing #5, (2) Lamont House, Inc., and (3) Dante House, Inc. Each of these entities provides elderly and/or handicapped adults with specially designed housing facilities and services located in Novato, California. All of the members of the board of directors of these entities are also members of the Corporation’s board of directors. Each of the entities listed above received funding from the Department of Housing and Urban Development (“HUD”) and are maintained as separate entities. The Corporation and these entities share some financial resources. Management of the Corporation believes that combined financial statements better reflect overall operations. All intercompany transactions have been eliminated in the combined financial statements.

Method of Accounting - The financial statements of the Corporation have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (“US GAAP”). The accrual method of accounting reflects revenue when earned, which may be prior to receipt, and expenses as incurred which may be prior to payment. Rental income reflects the gross potential rent that may be earned. Vacancies are shown separately as a reduction in rental income. For purposes of reporting cash flows, cash and cash equivalents include unrestricted cash on hand and cash in bank.

Basis of Presentation and Measure of Operations - Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Accounting Standards Codification (ASC) 958.205, *Presentation of Financial Statements of Not-for-Profit Entities*. The combined statements of activities report all changes in net assets, including changes in net assets from operating and nonoperating activities. Operating activities consist of those events attributable to the Corporation’s ongoing operations which include a variety of programmatic activities. Nonoperating activities are limited to resources that generate returns from interest-bearing deposits and other activities considered to be of a more unusual or nonrecurring nature.

Comparative Financial Information - The accompanying financial statements include certain prior-year summarized comparative information in total but not by net asset class or functional category. Such information does not include sufficient detail to constitute a presentation in conformity with US GAAP. Accordingly, such information should be read in conjunction with our audited financial statements for the year ended September 30, 2020, from which the summarized information was derived.

Reclassifications - Certain reclassifications have been made to the 2020 combined financial statements in order to conform to the presentation used in 2021.

Notes to Combined Financial Statements

2. Summary of Significant Accounting Policies *(continued)*

Use of Estimates - The preparation of combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reported period. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents - The Corporation's cash consists of cash on deposit with banks. Cash equivalents represent money market funds or short-term investments with original maturities of three months or less from the date of purchase.

Concentrations of Credit Risk - Financial instruments that potentially subject the Corporation to concentrations of credit risk consist principally of cash and cash equivalents and deposits. The Corporation maintains its cash and cash equivalents in various bank accounts that, at times, may exceed federally insured limits. The Corporation manages deposit concentration risk by placing cash and money market accounts with financial institutions believed to be creditworthy.

To date, the Corporation has not experienced losses in any of these accounts. Credit risk associated with accounts receivable and grants receivable considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from reputable organizations and foundations supportive of the Corporation's mission.

Grants and Accounts Receivable - The Corporation records accounts, grants, and pledges receivable which are expected to be collected within one year at net realizable value. When material, grants and pledges receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions which market participants would use in pricing the asset. In subsequent years, amortization of the discount is included in contribution revenue on the statement of activities.

The allowance for estimated uncollectible receivables amounted to \$2,020 and \$11,386 at September 30, 2021 and 2020, respectively, and is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Receivables are written off (and the allowance reduced) when deemed uncollectible. It is the policy of the organization to periodically assess receivables to determine proper carrying value.

Property and Equipment - The Corporation records property and equipment at cost of acquisition or construction. The cost of maintenance and repairs is charged to expense as incurred; significant improvements are capitalized. Depreciation is computed using the straight-line method for financial statement and tax return purposes. The estimated useful lives range from 5 to 40 years. For income tax reporting purposes, the buildings and furnishings are depreciated using straight-line methods which are acceptable under provisions of the Internal Revenue Code applicable to low-income residential housing and personal property.

Regulatory Environment - The following projects are subject to regulatory oversight and approval by the California Housing Finance Authority ("CalHFA"): Walter House, Michelle Circle and Ferris Drive. Projects managed by Marin Handicapped Housing #5, Lamont House, Inc. and Dante House, Inc. are subject to regulatory oversight by HUD.

Notes to Combined Financial Statements

2. Summary of Significant Accounting Policies *(continued)*

Investments - The Corporation follows the provisions of *ASC 958.320, Investments* and has estimated the fair value of its investments using available market information and other valuation methodologies. Accordingly, the estimates presented are not necessarily indicative of the amounts that the Corporation could realize in a current market exchange. The use of different assumptions and/or estimation methods may have a material effect on the estimated fair value amounts.

The estimates are based on pertinent information available to management as of September 30, 2021 and 2020. Economic conditions can vary significantly throughout the year, impacting the carrying value of investments. Although management is not aware of any factors that would significantly affect the estimated fair value amounts, current estimates of fair value may differ significantly from the statements presented.

Investments include cash, certificates of deposit, stocks, bonds, and mutual funds. Purchased investments are initially stated at cost. Investments received by gift are recorded at market value at the date of contribution. Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value with gains and losses included on the statement of activities and changes in net assets.

Fair Value Measurements - Fair value is defined as the price that would be received to sell an asset in the principal or most advantageous market for the asset in an orderly transaction between market participants on the measurement date. Fair value should be based on the assumptions market participants would use when pricing an asset. US GAAP establishes a fair value hierarchy that prioritizes investments based on those assumptions.

The fair value hierarchy gives the highest priority to quoted prices in active markets (observable inputs) and the lowest priority to an entity's assumptions (unobservable inputs). The Corporation groups assets at fair value in three levels, based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1: Unadjusted quoted market prices for identical assets or liabilities in active markets as of the measurement date.

Level 2: Other observable inputs, either directly or indirectly, including:

- Quoted prices for similar assets/liabilities in active markets;
- Quoted prices for identical or similar assets in non-active markets;
- Inputs other than quoted prices that are observable for the asset/liability; and,
- Inputs that are derived principally from or corroborated by other observable market data.

Level 3: Unobservable inputs that cannot be corroborated by observable market data.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing model of the asset and does not necessarily correspond to our assessment of the quality, risk or liquidity profile of the asset or liability.

Notes to Combined Financial Statements

2. Summary of Significant Accounting Policies *(continued)*

Income Taxes - Financial statement presentation follows the recommendations of *ASC 740, Income Taxes*. Under ASC 740, the Corporation is required to report information regarding its exposure to various tax positions taken by the Corporation and requires a two-step process that separates recognition from measurement. The first step is determining whether a tax position has met the recognition threshold; the second step is measuring a tax position that meets the recognition threshold. Management believes that the Corporation has adequately evaluated its current tax positions and has concluded that as of September 30, 2021 and 2020, the Corporation does not have any uncertain tax positions for which a reserve or an accrual for a tax liability would be necessary.

The Corporation has received notification from the Internal Revenue Service and the State of California that it qualifies for tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Code. The exemptions are subject to periodic review by the federal and state taxing authorities and management is confident that the Corporation continues to satisfy all federal and state statutes in order to qualify for continued tax exemption status. The Corporation may periodically receive unrelated business income requiring the Corporation to file separate tax returns under federal and state statutes. Under such conditions, the Corporation calculates and accrues the applicable taxes.

Net Assets – Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Thus, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions

Net assets without donor restrictions represent funds which are available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has the ability to designate, from net assets without donor restrictions, net assets for an operating reserve and board-designated endowment. As of September 30, 2021 and 2020, the Board has designated \$3,081,933 and \$3,091,609 for an operating reserve, respectively.

Net Assets With Donor Restrictions

Net assets donor restrictions represent funds which are subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions can be perpetual in nature, where the donor stipulates that such resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Functional Expenses - The costs of providing program and other activities have been summarized on a functional basis in the statements of activities in accordance with the requirements of *ASU 2016-14, Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities*, which requires the Corporation to report expenses by their natural classification. Every natural expense must be broken out into individual functional categories on an analysis of expenses by their nature and function. Accordingly, certain costs have been allocated among services and supporting services benefited. Such allocations are determined by management on an equitable basis. A majority of expenses (salaries, wages, and payroll taxes, professional services) have been allocated based on time and effort using the Corporation's payroll allocations.

Notes to Combined Financial Statements

2. Summary of Significant Accounting Policies *(continued)*

Revenue and Revenue Recognition – Revenue is recognized in accordance with authoritative guidance, including *ASU 2018-08, Not-for-Profit Entities (Topic 958)* and *ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606)*.

Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met. A transfer of funds with a conditional promise to contribute are accounted for as a refundable advance until the conditions have been substantially met. Certain payments received include both elements of contributed income and earned income, and management evaluates such transactions to determine the proper revenue rules to apply and to bifurcate the revenue components. When applicable, revenue earned under a contractual arrangement (an “exchange transaction”) is recognized when earned and therefore measured as services are provided in accordance with Topic 606.

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized.

Donated Services and In-Kind Contributions - Contributed services and costs are reflected at the fair value of the contribution received. The contributions of services and costs are recognized if they (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation.

Such amounts, which are based upon information provided by third-party service providers, are recorded at their estimated fair value determined on the date of contribution and are reported as contributions in-kind and supporting services on the accompanying statement of activities and changes in net assets and statement of functional expenses.

Recent and Relevant Accounting Pronouncements – The following pronouncements represent relevant current accounting guidance applicable to nonprofit organizations:

In August 2016, the FASB issued *ASU 2016-14, Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities*. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Corporation has followed the recommendation of the update to ensure presentation conformity of its financial statements.

In November 2016, the FASB issued *ASU 2016-18, Restricted Cash*. This guidance requires entities to show the changes in the total of cash, cash equivalents, restricted cash and restricted cash equivalents in the statement of cash flows. As a result, entities will no longer present transfers between cash and cash equivalents and restricted cash and restricted cash equivalents in the statement of cash flows. When cash, cash equivalents, restricted cash and restricted cash equivalents are presented in more than one line item on the statements of financial position, the new guidance requires a reconciliation of the totals in the statement of cash flows to the related captions in the statements of financial position.

Notes to Combined Financial Statements

2. Summary of Significant Accounting Policies *(continued)*

In February 2016, the FASB issued *ASU 2016-02, Leases (Topic 842) Accounting for Leases*, which requires lessees to recognize leases on-balance sheet and disclose key information about leasing arrangements. Topic 842 was subsequently amended by *ASU No. 2018-01*, *ASU No. 2018-10*, and *ASU No. 2018-11*. This new pronouncement is effective for fiscal years beginning after December 15, 2021. This standard establishes a right-of-use model (ROU) that requires a lessee to recognize a ROU asset and lease liability on the statements of financial position for all leases with a term longer than 12 months. Leases are required to be classified as finance or operating, with classification affecting the pattern and classification of expense recognition in the statements of activities and changes in net assets.

In August 2014, the FASB issued *ASU 2014-15, Presentation of Financial Statements—Going Concern (Subtopic 205-40) Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern*, which requires an organization's management to evaluate whether there are conditions and events, considered in the aggregate, that raise substantial doubt about an entity's ability to continue as a going concern within one year after the date that the financial statements are issued (or within one year after the date that the financial statements are available to be issued, when applicable). As of January 27, 2022 (the date of the Independent Auditors' Report management has made this evaluation and has determined that the Corporation has the ability to continue as a going concern.

In June 2018, the FASB issued *ASU 2018-08, Not-for-Profit Entities (Topic 605) – Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. The FASB issued this update to clarify and improve the scope and the accounting guidance for contributions received and contributions made. The amendments in this Update should assist entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 958, Not-for-Profit Entities, or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional. Accordingly, the Corporation has incorporated these clarifying standards within the audited financial statements.

In May 2014, the FASB completed its Revenue Recognition project by issuing *ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606)*. This guidance establishes the principles to report useful information to users of financial statements about the nature, timing, and uncertainty of revenue from contracts with customers. The guidance (1) Removes inconsistencies and weaknesses in existing revenue requirements, (2) Provides a more robust framework for addressing revenue issues, (3) Improves comparability of revenue recognition practices across entities, industries, jurisdictions, and capital markets, (4) Provides more useful information to users of financial statements through improved disclosure requirements, and (5) Simplifies the preparation of financial statements by reducing the number of requirements to which an organization must refer.

On September 17, 2020, the FASB issued *ASU No. 2020-07, Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This Update increases transparency around contributed nonfinancial assets (also known as "gifts-in-kind") received by not-for-profit organizations, including transparency on how those assets are used and how they are valued. The Update requires that an organization to present contributed nonfinancial assets as a separate line item in the statement of activities, apart from contributions of cash or other financial assets. It also requires that an organization disclose (1) a disaggregation of the amount of contributed nonfinancial assets recognized within the statement of activities by category that depicts the type of contributed nonfinancial assets and (2) qualitative information about whether the contributed nonfinancial assets were either monetized or utilized during the reporting period.

Notes to Combined Financial Statements

2. Cash and Cash Equivalents

Cash and cash equivalents of \$1,649,369 and \$2,263,677 at September 30, 2021 and 2020, respectively, include all funds in banks (checking, savings, and money market) at the time of purchase that have a maturity date of 90 days or less. From time to time, the Corporation may have funds which are not covered by insurance provided by the federal government (not FDIC insured). It is the opinion of management that the solvencies of the referenced financial institutions are satisfactorily strong and that the Corporation's financial position will not be compromised. The Corporation attempts to limit its credit risk associated with cash equivalents and marketable securities by utilizing highly rated corporate financial institutions. Restricted cash consists of funds held in trust for various purposes, including regulatory reserve accounts, and amounted to \$381,202 and \$526,718 at September 30, 2021 and 2020, respectively.

3. Receivables

Accounts, grants, and donations receivable are expected to be collected as follows as of September 30, 2021 and 2020:

	2021	2020
Year ending September 30, 2021	\$ -	\$ 2,134,811
Year ending September 30, 2022	1,014,832	10,000
Total accounts, grants, and donations receivable	1,014,832	2,144,811
Less: discount for multi-year contributions receivable	(476)	(46,258)
Present value of accounts, grants, and donations receivable	1,014,356	2,098,553
Less: accounts receivable due within one year (current)	(959,504)	(1,079,483)
Less: grants and donations receivable due within one year (current)	(54,852)	(1,010,000)
Grants and donations receivable (long-term portion)	\$ -	\$ 9,070

Grants and donations receivable due in more than one year are reflected at the present value of estimated future cash flows using an appropriate discount rate in effect at the time the long-term receivables were recorded. The change in the value of the accounts, grants, and donations receivable during the years ended September 30, 2021 and 2020 amounted to \$45,782 and \$95,262, respectively. Of these amounts, \$42,857 and \$95,262 are reflected as components of revenue and support impacting net assets with donor restrictions on the combined statements of activities and changes in net assets for the years ended September 30, 2021 and 2020, respectively.

4. Investments

Investments are domiciled at Charles Schwab (managed by Equius) and Vanguard (managed by Vanguard) and consist of the following at September 30, 2021 and 2020:

	September 30, 2021		September 30, 2020	
	Cost Basis	Fair Value	Cost Basis	Fair Value
Cash equivalents	\$ 60,364	\$ 60,364	\$ 13,157	\$ 13,157
Mutual funds primarily invested in equities	7,539,160	9,691,445	5,502,833	5,763,007
Mutual funds primarily invested in bonds	4,478,313	4,459,519	2,922,313	3,013,656
Totals	\$ 12,077,837	\$ 14,211,328	\$ 8,438,303	\$ 8,789,820

During the years ended September 30, 2021 and 2020, earnings on investments were reinvested. Net realized and unrealized gains amounted to \$1,925,256 and \$91,702 for the years ended September 30, 2021 and 2020, respectively.

Notes to Combined Financial Statements

5. Fair Value Measurements

Composition of assets utilizing fair value measurements at September 30, 2021 is as follows:

	Totals	Level 1	Level 2	Level 3
Accounts receivable	\$ 959,504	\$ -	\$ 959,504	\$ -
Grants and donations receivable	54,852	-	54,852	-
Investments	14,211,328	14,211,328	-	-
Totals	\$ 15,225,684	\$ 14,211,328	\$ 1,014,356	\$ -

Composition of assets utilizing fair value measurements at September 30, 2020 is as follows:

	Totals	Level 1	Level 2	Level 3
Accounts receivable	\$ 1,079,843	\$ -	\$ 1,079,843	\$ -
Grants and donations receivable	1,019,070	-	1,010,000	9,070
Investments	8,789,820	8,789,820	-	-
Totals	\$ 10,888,733	\$ 8,789,820	\$ 2,089,843	\$ 9,070

Fair value measurements establish a fair value hierarchy that prioritizes the input used to measure fair value. This hierarchy consists of three broad levels: (a) Level 1 measurement reflects the value of the investments at quoted prices in active markets for identical assets, generally without any adjustments, (b) Level 2 assets and liabilities are valued based on "observable inputs" other than quoted active market prices, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, and interest rates and yield curves, and (c) Level 3 assets and liabilities are valued based on "unobservable inputs," such as a company's own estimates and pricing models.

6. Property and Equipment

Property and equipment consist of the following at September 30, 2021 and 2020:

	2021	2020
Land	\$ 1,685,384	\$ 1,685,384
Buildings and improvements	17,878,189	17,353,768
Furniture and equipment	1,142,655	1,153,330
Vehicles	565,272	571,597
Subtotal	21,271,500	20,764,079
Less: accumulated depreciation	(9,493,114)	(9,326,400)
	\$ 11,778,386	\$ 11,438,679

Depreciation expense amounted to \$592,395 and \$592,379 for the years ended September 30, 2021 and 2020, respectively. During the year ended September 30, 2021, the Corporation sold real estate property for \$1,800,000 and incurred direct selling costs of \$92,248. The property had an original cost basis of \$170,536 and accumulated depreciation of \$165,230, resulting in a gain upon sale of \$1,702,446. Other disposals during the year ended September 30, 2021 included other fully and partially depreciated property which reduced accumulated depreciation by \$260,451. During the year ended September 30, 2020, the Corporation disposed of certain fully and partially depreciated fixed assets with an original cost basis of \$80,503, resulting in a gain of \$6,781.

Notes to Combined Financial Statements

7. Liquidity

The Corporation regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the safeguarding of its available funds. The Corporation has various sources of liquidity at its disposal, including cash and cash equivalents and other sources (including the future collection of receivables).

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Corporation considers all expenditures related to its mission, as well as the conduct of services undertaken, to support those activities to be general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Corporation anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. The following table shows the total financial assets held by the Corporation and the amounts of those financial assets readily available within one year of the balance sheet date to meet general expenditures:

	2021	2020
Cash and cash equivalents	\$ 1,725,024	\$ 2,428,025
Accounts receivable	959,504	1,079,483
Grants and accounts receivable (current portion)	54,852	1,010,000
Investments	14,211,328	8,789,820
Subtotal	16,950,708	13,306,328
Less: amounts not available to be used within one year:		
Net assets with donor restrictions for programs/endowment	(5,378,589)	(5,393,215)
Financial assets available to meet general expenditures over the next twelve months	\$ 11,572,119	\$ 7,913,113

The Corporation receives a substantial amount of support by way of restricted contributions. Because donor restrictions require resources to be used in a particular manner or in a future period, the Corporation must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year.

As part of the Corporation's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due.

8. Concentration

The Corporation receives a substantial amount of funding from Golden Gate Regional Center (GGRC) under a contractual relationship. Total funding from GGRC amounted to \$8,391,127 and \$8,019,856 for the years ending September 30, 2021 and 2020, respectively. Management anticipates that this relationship and funding level will continue to the foreseeable future and that there will not be any disruptions to the Corporation's operations.

Notes to Combined Financial Statements

9. Indebtedness

Indebtedness consists of the following at September 30, 2021 and 2020:

	2021	2020
Mortgage loan payable to Bank of Marin, bearing interest at the rate of 3.95% per annum, due in monthly installments of \$7,020 (including interest), and is due in full on September 5, 2032. The mortgage is secured by a deed of trust on the real property and an assignment of rents agreement (Marin Handicapped Housing #5 group home).	\$ 757,157	\$ 800,876
Mortgage loan payable to Bank of Marin, bearing interest at the fixed rate of 3.95% per annum (for the entire term of the loan), and is due in monthly installments of principal and interest. The loan has a maturity date of February 5, 2028, at which time the outstanding balance becomes due and payable. The loan is secured by a first deed of trust on real property.	399,339	429,327
Capital advance payable to HUD under Section 811 of the National Housing Act, noninterest-bearing, no repayment requirement as long as the housing remains available to eligible (very-low income) households for a period of 40 years (through July 2038). Failure to comply with the loan provisions will result in the entire amount becoming due and payable, together with interest accrued at the contractual HUD rate. The capital advance is secured by a deed of trust and an assignment of rents on the real property (Dante House).	350,400	350,400
Capital advance payable to HUD under Section 811 of the National Housing Act, noninterest-bearing, no repayment requirement as long as the housing remains available to eligible (very-low income) households for a period of 40 years (through July 2038). Failure to comply with the loan provisions will result in the entire amount becoming due and payable, together with interest accrued at the contractual HUD rate. The capital advance is secured by a deed of trust and an assignment of rents on the real property (Lamont House).	350,400	350,400
Subtotal	1,857,296	1,931,003
Less: Current portion of indebtedness due within one year	(60,993)	(60,833)
Indebtedness (long-term portion)	\$ 1,796,303	\$ 1,870,170

Interest expense amounted to \$53,199 and \$60,752 for the years ended September 30, 2021 and 2020, respectively.

Line of Credit

The Corporation has a line of credit with the Bank of Marin, renewable annually, which permits borrowings of up to \$1,000,000. If utilized, borrowings under the line of credit (a) bear interest at the bank's prime rate of interest, (b) have a maturity date of April 5, 2022 and (c) are secured by real estate properties owned by the Corporation. There were no outstanding loan balances as of September 30, 2021 and 2020.

(continued)

Notes to Combined Financial Statements

9. Indebtedness *(continued)*

Community Development Block Grant (CDBG)

Because of CDBG funding that was put in place for the building of Novato Boulevard and Ferris house, there are liens in place (filed in 2003 and 2017) stating that in the event Cedars ceases for any reason to use these properties for affordable housing, or sells either property, the County of Marin will be entitled to receive a portion of the fair market value of the properties as follows: (a) 19.2% of the Novato Boulevard property and (b) 25.4% of the Ferris House property. The Corporation has no plans to sell or stop using either of these two houses for the original purpose of affordable housing.

Future Payment Obligations

Maturities of indebtedness at September 30, 2021 are due as follows:

	2021	2020
Year ending September 30, 2021	\$ -	60,833
Year ending September 30, 2022	64,385	63,627
Year ending September 30, 2023	67,816	66,552
Year ending September 30, 2024	70,543	69,610
Year ending September 30, 2025	73,380	72,809
Year ending September 30, 2026	76,332	72,809
Thereafter	1,504,840	1,524,763
Totals	\$ 1,857,296	\$ 1,931,003

10. Compensated Absences (Accrued Payroll and Related Benefits)

Financial statement presentation follows the recommendations of *ASC 710.25, Compensated Absences*. Under ASC 710.25, the Corporation is required to record a liability for the estimated amounts of compensation for vacation and sick leave. Employees are permitted to accrue a specific number of hours for estimated future absences, and such accruals are recorded in the combined financial statements as an accrued liability on the combined statements of financial position based on hourly rates in effect at the end of the fiscal year. Accrued benefits amounted to \$298,197 and \$263,287 at September 30, 2021 and 2020, respectively.

11. Other Commitments and Contingencies

In the normal course of business there are outstanding various commitments and contingent liabilities, such as commitments to enter into contracts and future program activities, which are not reflected in the financial statements. Such commitments and contingencies also include risks associated with various economic and operating factors, which include (a) Grant restrictions and donor conditions which obligate the Corporation to fulfill certain requirements as set forth in grant instruments, (b) Funding levels which vary based on factors beyond the Corporation's control, such as generosity of donors and general economic conditions, and (c) Financial risks associated with funds on deposit at bank and investment brokerage accounts.

Management believes that such commitments or contingencies have been properly addressed, appropriate amounts have been accrued (where necessary), and there will not be any resolution with a material adverse effect on the financial statements. Certain of the grants and contracts (including current and prior costs) are subject to audit and final acceptance by the granting agencies.

Notes to Combined Financial Statements

12. Refundable Advances (Paycheck Protection Program)

During May 2020, the Corporation applied for and received \$1,416,665 in a forgivable loan under the Small Business Administration (SBA) Paycheck Protection Program (“PPP”). Congress established the PPP to provide relief to small businesses during the coronavirus pandemic as part of the \$2 trillion Coronavirus Aid, Relief, and Economic Security (CARES) Act, P.L. 116-136. This legislation authorized the United States Treasury Department to use the SBA’s 7(a) small business lending program to fund loans of up to \$10 million per borrower, which qualifying entities can spend to cover payroll, interest, rent, and utilities.

The Corporation expended the funds for payroll, operating overhead, and other eligible costs in accordance with the PPP terms. During the year ended September 30, 2021, the Corporation received forgiveness from the SBA for the full loan amount of \$1,416,665. Accordingly, the Corporation reflected \$1,416,665 in contributed income from government sources during the year ended September 30, 2021 on the combined statements of activities and changes in net assets.

13. Leases

The Corporation leases a variety of property spaces under short and long-term rental agreements for various activities which include day program activities, retail sales, storage, and operation of a care facility for adults with developmental disabilities. Rent and storage costs amounted to \$216,360 and \$135,163 for the years ended September 30, 2021 and 2020, respectively. As of September 30, 2021, future minimum payments under lease agreements with lease terms in excess of one year are as follows: *Year ending September 30, 2022: \$176,315; Year ending September 30, 2023: \$163,111; Year ending September 30, 2024: \$120,009; Year ending September 30, 2025: \$122,459; and Year ending September 30, 2026: \$72,278.*

14. Segment Operations

Summarized operations for the Cedars of Marin and the three related entities for the years ended September 30, 2021 and 2020 is as follows:

	The Cedars of Marin	Marin Han- dicapped Housing #5	Lamont House, Inc.	Dante House, Inc.	2021 Combined Total	2020 Combined Total
<u>Income:</u>						
Residential and day program income (net)	\$ 9,987,436	\$ 146,669	\$ 27,232	\$ 22,557	\$ 10,183,894	\$ 8,617,076
Contributed income	3,357,368	-	-	-	3,357,368	1,961,202
Interest income and other	3,844,907	62	10	27	3,845,006	318,809
Total income	17,189,711	146,731	27,242	22,584	17,386,268	10,897,087
<u>Expenses:</u>						
Program services	9,695,960	169,884	54,373	39,110	9,959,327	8,812,554
Management and general	1,284,195	13,521	6,500	6,500	1,310,716	1,192,825
Fundraising	460,548	-	-	-	460,548	545,076
Total expenses	11,440,703	183,405	60,873	45,610	11,730,591	10,550,455
Increase(decrease)innetassets	\$ 5,749,008	\$ (36,674)	\$ (33,631)	\$ (23,026)	\$ 5,655,677	\$ 346,632

Notes to Combined Financial Statements

15. Pension and Employee Benefit Plans

The Corporation has adopted *ASC 716.60 Compensation - Retirement Plans* which provide accounting guidance for pension and retirement plan. These standards require the Corporation to accrue the expected cost of postretirement benefits as employees render service.

The Corporation is obligated under a Collective Bargaining Agreement with the Service Employees International Union National Industry Pension Fund to make periodic contributions covering union employees. Additionally, the Corporation sponsors a health and welfare program (“the Plan”) with defined benefits, providing medical coverage for full-time employees who were hired prior to January 1, 1990 and who terminate employment either after age 55 or due to disability after completing 18 or more years of continuous service. The coverage extends only to these employees.

Under the Plan, the Corporation pays eligible employees who retire after March 19, 1998 a fixed amount monthly toward their medical coverage. The amount paid differs for those who are Medicare-eligible and those who do not qualify as Medicare-eligible and is based on the cost of the Cedars medical plan on the retirement date of the retiree.

For employees that retired on or before March 19, 1998, the Corporation pays 100% of the cost of the medical coverage for the life of the retirees. The Corporation funds the cost of this plan as incurred. The following schedule sets forth the computation of the accrued benefit liability for postretirement medical coverage, the fair value of plan assets, the plan's funded status, and the accrued benefit liability recognized in the statements of financial position as of September 30, 2021 and 2020:

	2021	2020
Accumulated postretirement benefit obligation	\$ 336,841	\$ 384,453
Fair value of plan assets	-	-
Plan assets (less than) in excess of projected benefit obligations	(336,841)	(384,453)
Amounts funded for post-retirement benefits	(21,480)	(20,062)

Funding Policy: The postretirement medical plan is not funded in advance. This means that The Cedars of Marin is not prefunding the postretirement medical plan. It provides for the postretirement medical benefits on a pay-as-you-go basis. Post-retirement payments amounted to \$20,062 and \$21,981 for the years ended September 30, 2021 and 2020, respectively. The following table summarizes the assumptions used in computing the present value of projected benefit obligations and net periodic cost as of September 30, 2021 and 2020:

	2021	2020
Weighted average assumptions for net-periodic cost:		
Discount rate	5.00%	5.00%
Return of assets	-	-
Rate of compensation increase	-	-

Healthcare cost trend rate assumed to be between 8.0% per annum (medical) and 8.0% per annum (vision).

Notes to Combined Financial Statements

15. Pension and Employee Benefit Plans *(continued)*

The estimated minimum benefit payments which reflect expected future service, as appropriate, to be paid by the Corporation are as follows:

	2021	2020
Year ending September 30, 2021	\$ -	\$ 33,773
Year ending September 30, 2022	28,910	38,662
Year ending September 30, 2023	33,236	39,345
Year ending September 30, 2024	33,773	40,081
Year ending September 30, 2025	38,662	38,765
Year ending September 30, 2026	39,345	-
Thereafter	162,915	193,827
Totals	\$ 336,841	\$ 384,453

The Corporation also has a plan that qualifies under Internal Revenue Code Section 403(b) whereby some employees make pre-tax contributions from their wages to a tax-sheltered annuity. The Corporation matches a dollar to each two-dollar contribution, up to certain limitations based on the number of years of service by an employee. Contributions to this plan by the Corporation amounted to \$152,852 and \$112,824 for the years ended September 30, 2021 and 2020, respectively.

16. Net Assets

Net assets without donor restrictions of \$20,643,335 and \$14,963,962 at September 30, 2021 and 2020, respectively, represent the cumulative retained surpluses of the Corporation since its inception.

Net assets with donor restrictions consist of the following at September 30, 2021 and 2020:

	2021	2020
Donor restricted for future operations	\$ -	\$ 9,070
Donor-restricted for programs	75,655	133,138
Donor-restricted in perpetuity for endowment	5,382,934	5,260,077
Total net assets with donor restrictions	\$ 5,458,589	\$ 5,402,285

During the years ended September 30, 2021 and 2020, the Corporation recorded \$310,491 and \$313,286, respectively, in restricted grants and donations. Net assets with donor restrictions released to net assets without donor restrictions amounted to \$1,414,610 and \$600,180 for the years ended September 30, 2021 and 2020, respectively.

17. Community Endowment Fund

A donor advised fund (the "Donor Fund") was established at the Marin Community Foundation ("MCF"), an unrelated nonprofit organization, in order to provide unrestricted financial support to the Corporation. The Donor Fund is under the administration of MCF which also has complete variance power over the Donor Fund. The Corporation receives distributions from the Donor Fund based on earnings and as determined by MCF. Distributions amounted to \$112,996 and \$118,634 for the years ended September 30, 2021 and 2020, respectively. The estimated value of the Donor Fund amounted to \$2.56 million and \$2.4 million as of September 30, 2021 and 2020, respectively.

Notes to Combined Financial Statements

18. Home and Community-Based Services

Home and Community-Based Services (HCBS) were developed to offer support to individuals in community settings as an alternative to institutional care. In 2014, new federal rules were released by the Centers for Medicare & Medicaid Services (CMS), requiring homes and programs where HCBS are delivered to meet new criteria. The Department and its partners are working to implement the requirements for home and community-based settings in accordance with this Final Rule. Everyone who receives, or provides, HCBS services may be affected by the CMS Final Rule. Activities are happening now to help California meet these new requirements, before the implementation deadline of March 17, 2023.

Cedars is in full compliance with current standards and, in 2018, received a two-year grant of \$168,000. Subsequently, Cedars received a second one-year grant with proceeds to be used to ensure the organization secures full compliance with HCBS standards by the 2023 deadline. In June of 2021, Cedars received another grant in the amount of \$204,800 for an additional two years (making five years in total) to continue the project which is designed to create lasting change through the inclusion of person-centered practices across the organization. The California Department of Developmental Services (DDS) commissioned Burns and Associates to conduct a rate study intended to address the many inconsistencies in how services are reimbursed state-wide and to make recommendations to the State Legislature. One of the recommendations included in the study was to not increase rates for facilities that have more than six beds, which, if approved, would affect Cedars Ross Residences which provides a home to 45 of our 102 individuals. This was based on assumption by DDS that large facilities would not be compliant with HCBS.

As of September 30, 2021, the rate study has not been implemented by the State, and Cedars and other organizations are advocating that the provision regarding a rate freeze for large facilities be stricken from any final recommendations. Cedars is also exploring additional options that would address the sustainability of the facility should the rate study be adopted as currently written.

19. Related Party Transactions

Certain members of the Board of Directors made contributions totaling \$113,210 and \$85,105 to the Corporation during the years ended September 30, 2021 and 2020, respectively. During the year ended September 30, 2021, the Corporation remitted \$319,777 to a construction company owned and operated by a current employee who provided contractor work in connection with the TAK kitchen project.

20. COVID-19

As a result of COVID-19 and its variants, the worldwide threat continues to (a) impact financial markets, (b) threaten revenue streams, and (c) impact private enterprises with which the Corporation conducts business. Business continuity, including supply chains and consumer demand across a broad range of industries and countries, continues to present challenges. Management monitors and evaluates its options. These financial statements do not contain any adjustments related to economic losses which may or may not be realized.

21. Subsequent Events

In compliance with *ASC 855, Subsequent Events*, the Corporation has evaluated subsequent events through January 27, 2022, the date the combined financial statements were available to be issued. In the opinion of management, there are no subsequent events which are required to be disclosed.